

CAPA

Airline Leader Summit

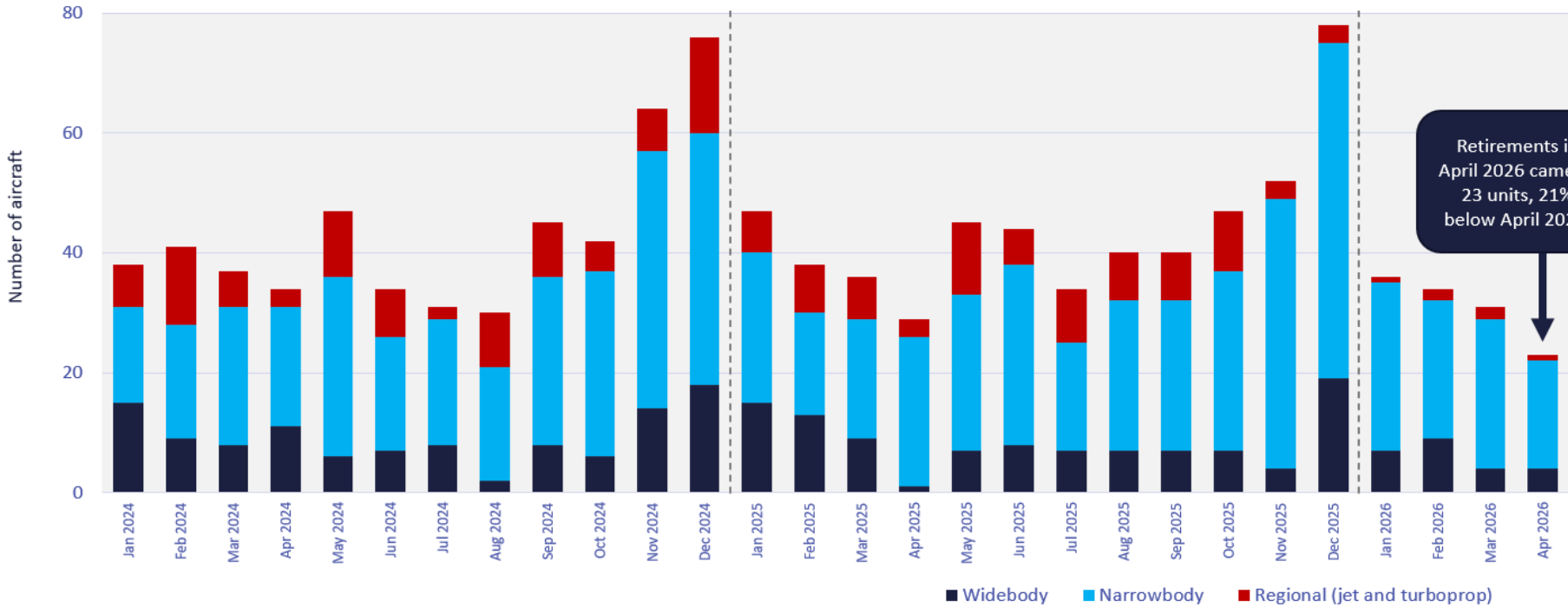
Americas



Retirements

Retirements of commercial jets and turboprop aircraft

Last 3-Month Retirements vs. Previous Year's 3-Month							
Feb-Apr 2026	vs. 2025	vs. 2024	vs. 2023	vs. 2022	vs. 2021	vs. 2020	vs. 2019
88	-15%	-21%	-40%	-42%	-44%	-75%	-37%

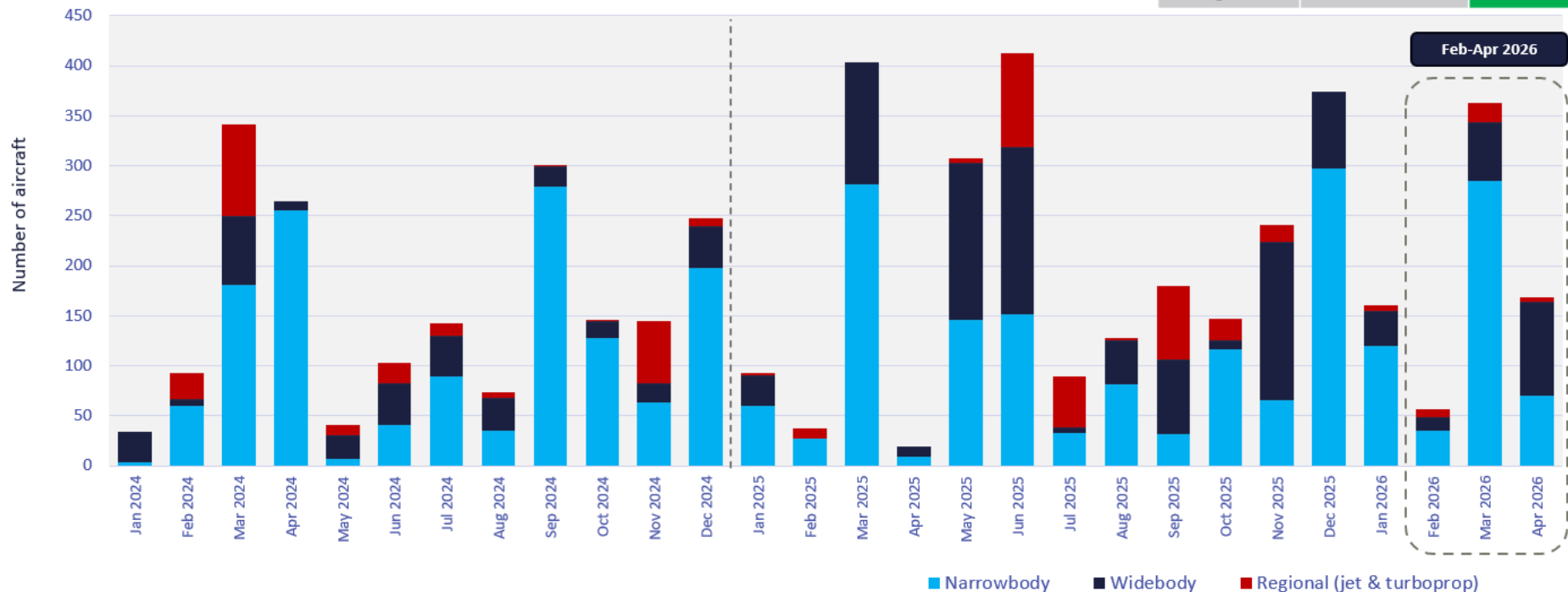


Source: Fleet Discovery, Aviation Week, Copyright 2026. <https://aviationweek.com/products/fleet-discovery-civil>

Orders – Commercial Aircraft by Category

Monthly gross firm orders of commercial aircraft

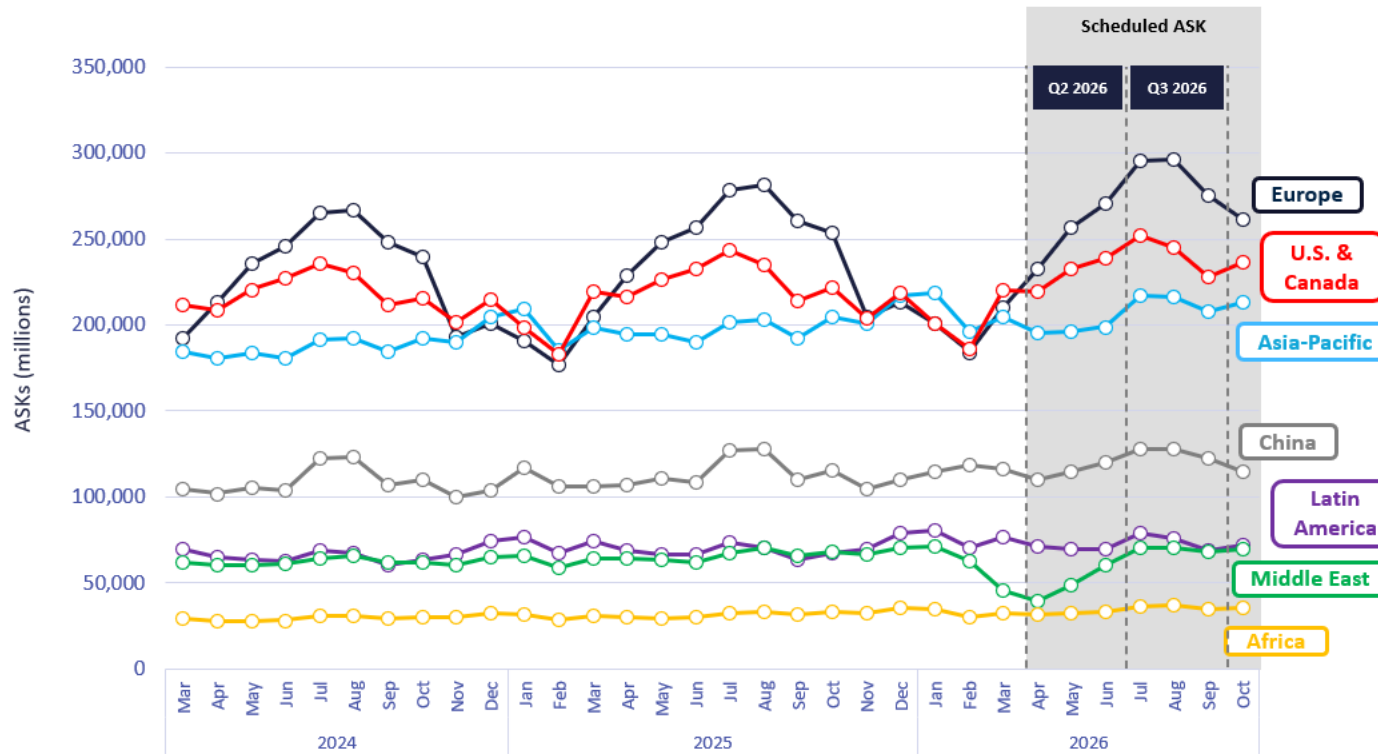
Category	Orders Feb-Apr 2026	vs. Same period of 2025
Narrowbody	390	+73
Widebody	167	+35
Regional	31	+21



Source: Fleet Discovery, Aviation Week, Copyright 2026; Airbus, Boeing.
<https://aviationweek.com/products/fleet-discovery-civil>
 Note: Last month's data as announced by Airbus and Boeing.

Historic & Scheduled Available Seat Kilometres – By Region

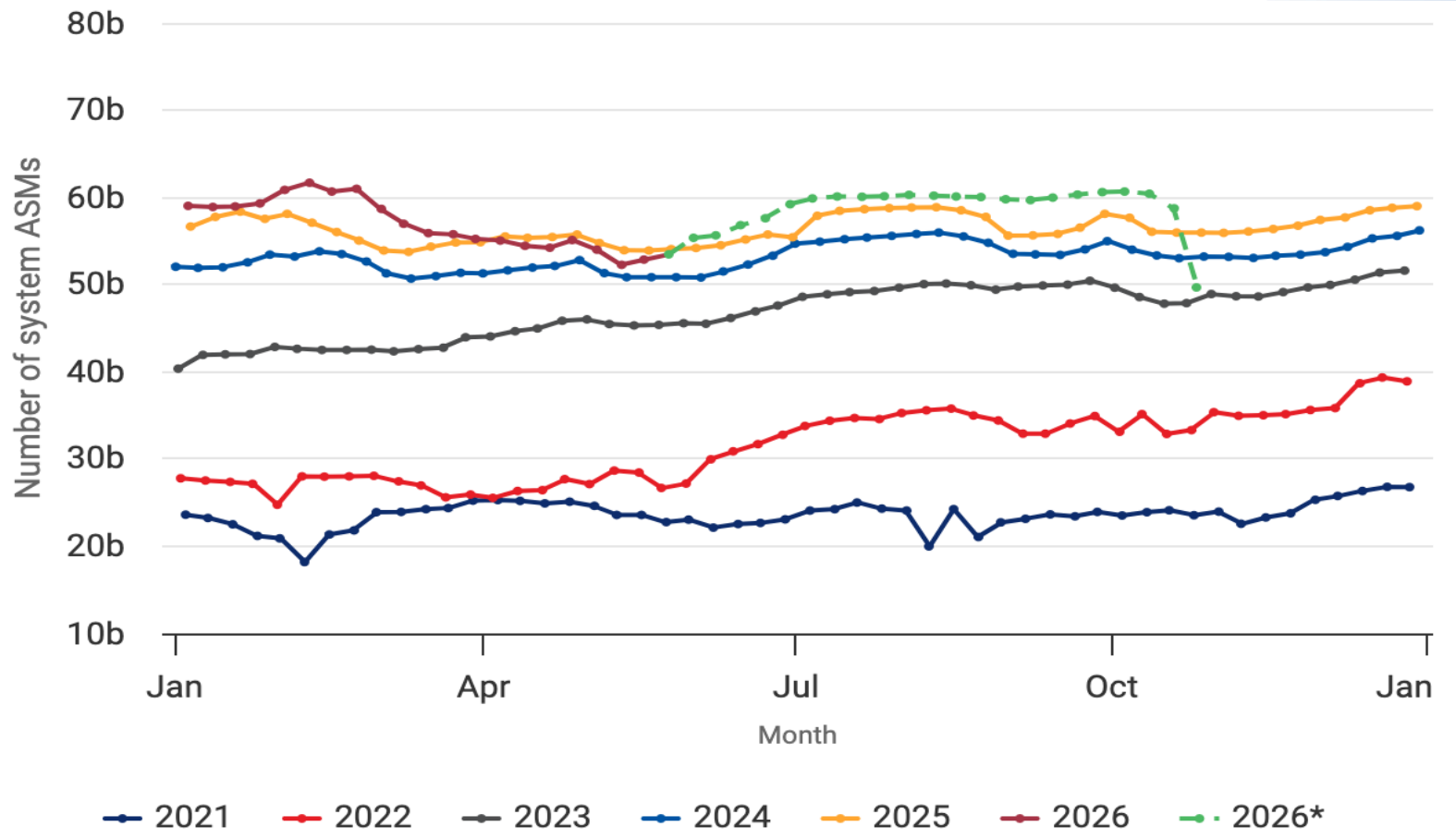
Scheduled airline capacity (updated 8 May 2026)



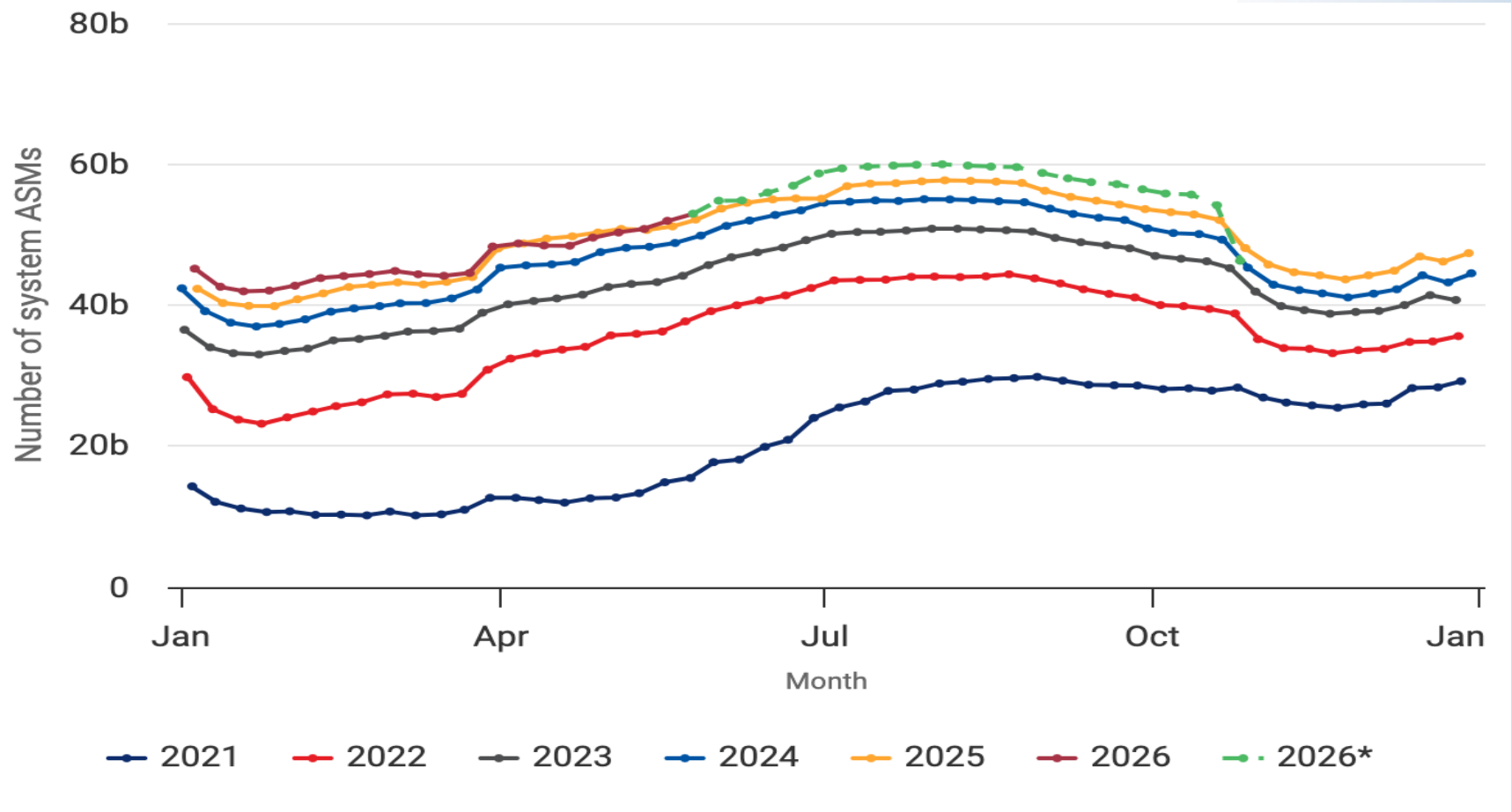
Region (Departing Flights)	Q2 2026 YoY % Change	Q3 2026 YoY % Change
Europe	+3%	+6%
U.S. & Canada	+2%	+5%
Asia-Pacific	+2%	+8%
China	+6%	+4%
Latin America	+4%	+7%
Middle East	-21%	+3%
Africa	+8%	+11%

Source: Airport Strategy & Marketing (ASM) Consulting, Aviation Week.

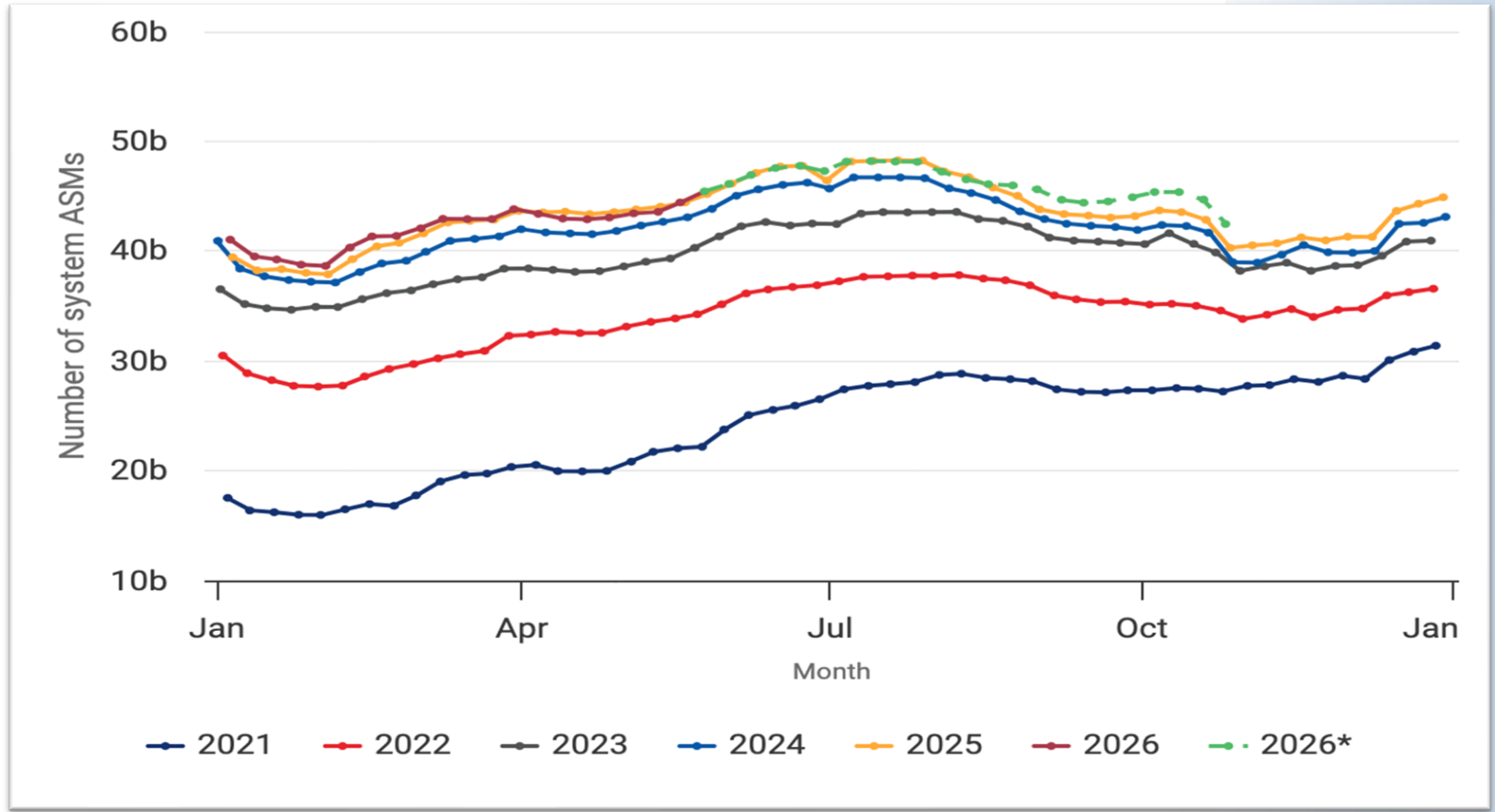
Weekly Asia Pacific ASMs From Early 2021 To Late Oct-2026



Weekly System European ASMs From Early 2021 To Late Oct-2026



Weekly System North American ASMs From Early 2021 To Late Oct-2026





Airline failures 2026, as at 13-May-2026

Airline	Country	Date Ceased Operations
AirJapan	Japan	29-Mar-26
Aer Lingus UK	United Kingdom	31-Mar-26
Lufthansa CityLine	Germany	18-Apr-26
Air Antilles	Guadeloupe	27-Apr-26
Ascend Airways	United Kingdom	28-Apr-26
Mahogany Air	Zambia	30-Apr-26
Spirit Airlines	United States of America	02-May-26

Source: CAPA - Centre for Aviation.



Share your thoughts [#CAPASummit](#)

Is A United-American Mega Merger Realistic?

United CEO Breaks Silence On Proposed American Airlines Merger

JetBlue Merger Speculation Has Resurfaced

American Airlines Explores Alaska Air Revenue-Sharing Deal

jetBlue®



Alaska Air Group

“We just dumped a lot of data into Claude, and surprisingly it came up with a very quick analysis saying, ‘This flight doesn’t look good, that flight doesn’t look good. It would have taken us maybe half the day of figuring it out, and it only took 10 minutes for AI...We haven’t made a decision to launch a route solely on AI output,”—Mantas Vrubliauskas, VP of network management at airBaltic

AI + AVIATION

INTELLIGENCE TAKES FLIGHT

SMARTER OPERATIONS
AI optimizes planning, routing, and resources.

ENHANCED SAFETY
Predictive insights help prevent issues before they occur.

GREATER EFFICIENCY
Less fuel. Less waste. Lower emissions. Better outcomes.

BETTER EXPERIENCES
Personalized journeys from booking to baggage claim.

DATA THAT DELIVERS
Turning data into decisions that drive value.

AI POWERING EVERY PART OF AVIATION

OPERATIONS INTELLIGENCE
Real-time decision support for smoother, smarter airport and airline operations.

PREDICTIVE MAINTENANCE
AI predicts issues before they ground you—improving reliability and safety.

SMARTER FLIGHT PLANNING
AI finds the best routes to save time, fuel, and reduce emissions.

PERSONALIZED JOURNEYS
From tailored offers to seamless service—AI puts people first.

INTELLIGENT RESOURCES
AI balances demand and resources to cut costs and boost performance.

THE FUTURE IS INTELLIGENT. THE FUTURE IS AVIATION.

COLLECT
Data from every touchpoint.

ANALYZE
AI uncovers patterns and possibilities.

DECIDE
Smart recommendations in real time.

ACT
Better decisions. Better outcomes. Better skies.